Fill in this information to identify the case:

United States Bankruptcy Court for the Southern District of Texas

Case number (*if known*): _____ Chapter 11

☐ Check if this is an amended filing

Official Form 201

Voluntary Petition for Non-Individuals Filing for Bankruptcy 04/25

If more space is needed, attach a separate sheet to this form. On the top of any additional pages, write the debtor's name and the case number (if known). For more information, a separate document, *Instructions for Bankruptcy Forms for Non-Individuals,* is available.

1. Debtor's name First Brands Group, LLC

2. All other names debtor used in the last 8 years

Include any assumed names, trade names, and *doing business as* names

Crowne Automotive Aftermarket, LLC
Trico Group, LLC

3. Debtor's federal Employer Identification Number (EIN) 46-2872032

4. Debtor's address

Principal place of business

127 Public Square
Number Street

Suite 5300

Cleveland Ohio 44114
City State ZIP Code

Cuyahoga
County

Mailing address, if different from principal place of business

Number Street

P.O. Box

City State ZIP Code

Location of principal assets, if different from principal place of business

Number Street

City State ZIP Code

5. Debtor's website (URL) https://www.firstbrandsgroup.com

6. Type of debtor

☒ Corporation (including Limited Liability Company (LLC) and Limited Liability Partnership (LLP))
☐ Partnership (excluding LLP)
☐ Other. Specify: _____

Debtor First Brands Group, LLC Case number (if known) 25-____ ( )
Name

7. Describe debtor's business

A. *Check one:*

- ☐ Health Care Business (as defined in 11 U.S.C. § 101(27A))
- ☐ Single Asset Real Estate (as defined in 11 U.S.C. § 101(51B))
- ☐ Railroad (as defined in 11 U.S.C. § 101(44))
- ☐ Stockbroker (as defined in 11 U.S.C. § 101(53A))
- ☐ Commodity Broker (as defined in 11 U.S.C. § 101(6))
- ☐ Clearing Bank (as defined in 11 U.S.C. § 781(3))
- ☒ None of the above

B. *Check all that apply:*

- ☐ Tax- exempt entity (as described in 26 U.S.C. § 501)
- ☐ Investment company, including hedge fund or pooled investment vehicle (as defined in 15 U.S.C. § 80a-3)
- ☐ Investment advisor (as defined in 15 U.S.C. § 80b-2(a)(11))

C. NAICS (North American Industry Classification System) 4-digit code that best describes debtor. See http://www.uscourts.gov/four-digit-national-association-naics-codes.
5511 - Management of Companies and Enterprises

8. Under which chapter of the Bankruptcy Code is the debtor filing?

Check one:

- ☐ Chapter 7
- ☐ Chapter 9
- ☒ Chapter 11. *Check all that apply*:
  - ☐ Debtor's aggregate noncontingent liquidated debts (excluding debts owed to insiders or affiliates) are less than $3,424,000 (amount subject to adjustment on 4/01/28 and every 3 years after that).
  - ☐ The debtor is a small business debtor as defined in 11 U.S.C. § 101(51D). If the debtor is a small business debtor, attach the most recent balance sheet, statement of operations, cash-flow statement, and federal income tax return or if all of these documents do not exist, follow the procedure in 11 U.S.C. § 1116(1)(B).
  - ☐ The debtor is a small business debtor as defined in 11 U.S.C. § 101(51D), and it chooses to proceed under Subchapter V of Chapter 11.
  - ☐ A plan is being filed with this petition.
  - ☐ Acceptances of the plan were solicited prepetition from one or more classes of creditors, in accordance with 11 U.S.C. § 1126(b).
  - ☐ The debtor is required to file periodic reports (for example, 10K and 10Q) with the Securities and Exchange Commission according to § 13 or 15(d) of the Securities Exchange Act of 1934. File the *Attachment to Voluntary Petition for Non-Individuals Filing for Bankruptcy under Chapter 11* (Official Form 201A) with this form.
  - ☐ The debtor is a shell company as defined in the Securities Exchange Act of 1934 Rule 12b-2.
- ☐ Chapter 12

9. Were prior bankruptcy cases filed by or against the debtor within the last 8 years?

If more than 2 cases, attach a separate list.

- ☒ No
- ☐ Yes District _____ When _____ (MM/ DD/ YYYY) Case number _____
  District _____ When _____ (MM / DD/ YYYY) Case number _____

10. Are any bankruptcy cases pending or being filed by a business partner or an affiliate of the debtor?

List all cases. If more than 1, attach a separate list.

- ☐ No
- ☒ Yes Debtor See Schedule 1 Relationship See Schedule 1
  District Southern District of Texas When See Schedule 1 (MM / DD/ YYYY)
  Case number, if known _____

Debtor First Brands Group, LLC Case number (if known) 25-____ ( )
Name

11. Why is the case filed in this district?

Check all that apply:

☐ Debtor has had its domicile, principal place of business, or principal assets in this district for 180 days immediately preceding the date of this petition or for a longer part of such 180 days than in any other district.

☒ A bankruptcy case concerning debtor's affiliate, general partner, or partnership is pending in this district.

12. Does the debtor own or have possession of any real property or personal property that needs immediate attention?

☒ No

☐ Yes. Answer below for each property that needs immediate attention. Attach additional sheets if needed.

Why does the property need immediate attention? (*Check all that apply.*)

☐ It poses or is alleged to pose a threat of imminent and identifiable hazard to public health or safety.

What is the hazard? _____

☐ It needs to be physically secured or protected from the weather.

☐ It includes perishable goods or assets that could quickly deteriorate or lose value without attention (for example, livestock, seasonal goods, meat, dairy, produce, or securities-related assets or other options).

☐ Other _____

Where is the property?

Number Street

City State ZIP Code

Is the property insured?

☐ No

☐ Yes. Insurance agency _____

Contact Name _____

Phone _____

Statistical and administrative information

13. Debtor's estimation of available funds

Check one:

☒ Funds will be available for distribution to unsecured creditors.

☐ After any administrative expenses are paid, no funds will be available for distribution to unsecured creditors.

14. Estimated number of creditors
(on a consolidated basis with all affiliated debtors)

☐ 1-49	☐ 1,000-5,000	☒ 25,001-50,000
☐ 50-99	☐ 5,001-10,000	☐ 50,001-100,000
☐ 100-199	☐ 10,001-25,000	☐ More than 100,000
☐ 200-999		

15. Estimated assets
(on a consolidated basis with all affiliated debtors)

☐ $0-$50,000	☐ $1,000,001-$10 million	☐ $500,000,001-$1 billion
☐ $50,001-$100,000	☐ $10,000,001-$50 million	☒ $1,000,000,001-$10 billion
☐ $100,001-$500,000	☐ $50,000,001-$100 million	☐ $10,000,000,001-$50 billion
☐ $500,001-$1 million	☐ $100,000,001-$500 million	☐ More than $50 billion

Debtor First Brands Group, LLC Case number (if known) 25- ( )
Name

16. Estimated liabilities (on a consolidated basis with all affiliated debtors)

☐ $0-$50,000	☐ $1,000,001-$10 million	☐ $500,000,001-$1 billion
☐ $50,001-$100,000	☐ $10,000,001-$50 million	☐ $1,000,000,001-$10 billion
☐ $100,001-$500,000	☐ $50,000,001-$100 million	☒ $10,000,000,001-$50 billion
☐ $500,001-$1 million	☐ $100,000,001-$500 million	☐ More than $50 billion

Request for Relief, Declaration, and Signatures

WARNING – Bankruptcy fraud is a serious crime. Making a false statement in connection with a bankruptcy case can result in fines up to $500,000 or imprisonment for up to 20 years, or both. 18 U.S.C. §§ 152, 1341, 1519, and 3571.

17. Declaration and signature of authorized representative of debtor

- The debtor requests relief in accordance with the chapter of title 11, United States Code, specified in this petition.
- I have been authorized to file this petition on behalf of the debtor.
- I have examined the information in this petition and have a reasonable belief that the information is true and correct.

I declare under penalty of perjury that the foregoing is true and correct.

Executed on September 28, 2025
MM/DD/YYYY

✘ */s/ Charles M. Moore* — Signature of authorized representative of debtor

Charles M. Moore — Printed name

Chief Restructuring Officer — Title

18. Signature of attorney

✘ */s/ Clifford W. Carlson* — Signature of attorney for debtor — Date September 28, 2025 (MM/DD/YYYY)

Clifford W. Carlson	Matthew S. Barr
Printed Name	
Weil, Gotshal & Manges LLP	Weil, Gotshal & Manges LLP
Firm Name	
700 Louisiana Street, Suite 3700	767 Fifth Avenue
Address	
Houston, Texas 77002	New York, New York 10153
City/State/Zip	
(713) 546-5000	(212) 310-8000
Contact Phone	
clifford.carlson@weil.com	matt.barr@weil.com
Email Address	
24090024	Texas
Bar Number	State

Schedule 1

Pending Bankruptcy Cases Filed by the Debtor and Affiliates of the Debtor

On September 24, 2025, each of the affiliated entities listed below (collectively, the "**Initial Debtors**"), filed a voluntary petition for relief under chapter 11 of title 11 of the United States Code in the United States Bankruptcy Court for the Southern District of Texas (Houston Division) (the "**Court**").

Name of Debtor	EIN Number	Case Number	Date Filed
Global Assets LLC	36-5121789	25-90383 (CML)	September 24, 2025
Global Lease Assets Holdings, LLC	38-4333659	25-90384 (CML)	September 24, 2025
Carnaby Capital Holdings, LLC	85-1142384	25-90385 (CML)	September 24, 2025
Broad Street Financial Holdings, LLC	99-1698138	25-90386 (CML)	September 24, 2025
Broad Street Financial, LLC	99-1718479	25-90387 (CML)	September 24, 2025
Carnaby Inventory II, LLC	88-0589845	25-90388 (CML)	September 24, 2025
Carnaby Inventory Holdings II, LLC	88-0529704	25-90389 (CML)	September 24, 2025
Carnaby Inventory III, LLC	88-0615839	25-90390 (CML)	September 24, 2025
Carnaby Inventory Holdings III, LLC	88-0555850	25-90391 (CML)	September 24, 2025
Patterson Inventory, LLC	93-3762872	25-90392 (CML)	September 24, 2025
Patterson Inventory Holdings, LLC	93-3750079	25-90393 (CML)	September 24, 2025
Starlight Inventory I, LLC	99-1166698	25-90394 (CML)	September 24, 2025
Starlight Inventory Holdings I, LLC	99-1166472	25-90395 (CML)	September 24, 2025

On the date hereof, each of the affiliated entities listed below (including the debtor in this chapter 11 case) (collectively, with the Initial Debtors, the "**Debtors**") filed a voluntary petition for relief under chapter 11 of title 11 of the United States Code in Court. A motion will be filed with the Court requesting the chapter 11 case of each of the Debtors listed above and below be consolidated for procedural purposes only and jointly administered under the jointly administered chapter 11 case of First Brands Group, LLC.

Name of Debtor	EIN Number	Case Number	Date Filed
Trico Technologies Corporation	74-2404797	25-_____(CML)	September 28, 2025
First Brands Group Holdings, LLC	85-1927700	25-_____(CML)	September 28, 2025
First Brands Group Intermediate, LLC	82-4069383	25-_____(CML)	September 28, 2025
First Brands Group, LLC	46-2872032	25-_____(CML)	September 28, 2025
FRAMAuto Holdings, LLC	83-3423482	25-_____(CML)	September 28, 2025
Autolite Operations LLC	80-0697550	25-_____(CML)	September 28, 2025
Viceroy Private Capital, LLC	83-1628544	25-_____(CML)	September 28, 2025
FRAM Group Operations LLC	80-0697545	25-_____(CML)	September 28, 2025
FRAM Group IP LLC	90-0673615	25-_____(CML)	September 28, 2025

Name of Debtor	EIN Number	Case Number	Date Filed
Jasper Acquisition Corp.	99-0478870	25-_____(CML)	September 28, 2025
Jasper Rubber Products, Inc.	35-0856473	25-_____(CML)	September 28, 2025
Specialty Pumps Group, Inc.	83-3019481	25-_____(CML)	September 28, 2025
ASC Industries, Inc.	34-1187793	25-_____(CML)	September 28, 2025
Heatherton Holdings, LLC	36-4872564	25-_____(CML)	September 28, 2025
PHNX Acquisition Corp.	92-2593644	25-_____(CML)	September 28, 2025
Hopkins Acquisition, Inc.	45-2393819	25-_____(CML)	September 28, 2025
Hopkins Manufacturing Corporation	48-0575295	25-_____(CML)	September 28, 2025
Carrand Companies, Inc.	95-3793390	25-_____(CML)	September 28, 2025
Horizon Global Corporation	47-3574483	25-_____(CML)	September 28, 2025
Horizon Global Company LLC	47-3578964	25-_____(CML)	September 28, 2025
Horizon Global Americas Inc.	38-2935446	25-_____(CML)	September 28, 2025
Horizon International Holdings LLC	47-3593202	25-_____(CML)	September 28, 2025
Horizon Euro Finance LLC	47-4948744	25-_____(CML)	September 28, 2025
Strongarm, LLC	20-5109574	25-_____(CML)	September 28, 2025
Premier Marketing Group, LLC	45-5278587	25-_____(CML)	September 28, 2025
AVM Export, Inc.	46-2326920	25-_____(CML)	September 28, 2025
Carter Fuel Systems, LLC	46-2883328	25-_____(CML)	September 28, 2025
Carter Fuel Export, Inc.	46-3738996	25-_____(CML)	September 28, 2025
Carter Carburetor Holdings, LLC	93-3404522	25-_____(CML)	September 28, 2025
Walbro Midco LLC	87-1869178	25-_____(CML)	September 28, 2025
WEM US Co.	46-0685219	25-_____(CML)	September 28, 2025
Walbro LLC	38-2968944	25-_____(CML)	September 28, 2025
Carter Carburetor, LLC	93-3405092	25-_____(CML)	September 28, 2025
KTRI Holdings, Inc.	26-0332927	25-_____(CML)	September 28, 2025
Viper Acquisition, Inc.	47-2130904	25-_____(CML)	September 28, 2025
Qualitor Acquisition Inc.	47-2068430	25-_____(CML)	September 28, 2025
Qualitor, Inc.	38-3464466	25-_____(CML)	September 28, 2025
Transportation Aftermarket Enterprise, LLC	38-3460567	25-_____(CML)	September 28, 2025
TAE China Holdings, Inc.	46-3684362	25-_____(CML)	September 28, 2025
Qualitor Subsidiary H, Inc.	34-1503649	25-_____(CML)	September 28, 2025
Qualitor Subsidiary S, Inc.	38-2011233	25-_____(CML)	September 28, 2025
Longman Enterprises, Inc.	59-1586186	25-_____(CML)	September 28, 2025
Pylon Manufacturing Corp.	59-1548344	25-_____(CML)	September 28, 2025
Pylon South Bend, Inc.	87-2197606	25-_____(CML)	September 28, 2025
KTRI Offshore Holdings, LLC	N/A	25-_____(CML)	September 28, 2025
Trico Products Corporation	16-0665680	25-_____(CML)	September 28, 2025

Name of Debtor	EIN Number	Case Number	Date Filed
Trico Holding Corporation	16-1271407	25-_____(CML)	September 28, 2025
Dalton Corporation, Kendallville Manufacturing Facility	35-2054777	25-_____(CML)	September 28, 2025
Dalton Corporation, Warsaw Manufacturing Facility	35-2054775	25-_____(CML)	September 28, 2025
Dalton Corporation, Stryker Machining Facility Co.	34-1873080	25-_____(CML)	September 28, 2025
Dalton Corporation, Ashland Manufacturing Facility	34-1873079	25-_____(CML)	September 28, 2025
Viper Acquisition I, Inc.	92-1424222	25-_____(CML)	September 28, 2025
TAE Brakes, LLC	86-1290698	25-_____(CML)	September 28, 2025
International Brake Industries, Inc.	34-1600789	25-_____(CML)	September 28, 2025
IBI International Holding Company, Inc.	84-1896714	25-_____(CML)	September 28, 2025
Qualitor Automotive, LLC	27-4496580	25-_____(CML)	September 28, 2025
BPI Acquisition Company, LLC	61-1704823	25-_____(CML)	September 28, 2025
Brake Parts Inc LLC	06-1248287	25-_____(CML)	September 28, 2025
BPI EC, LLC	84-2220895	25-_____(CML)	September 28, 2025
Brake Parts Inc India LLC	02-0809047	25-_____(CML)	September 28, 2025
BPI Holdings International, LLC	46-1423731	25-_____(CML)	September 28, 2025
Brake Parts Inc China LLC	35-2349441	25-_____(CML)	September 28, 2025
Eagle Machining, LLC	87-2985879	25-_____(CML)	September 28, 2025
Eagle Casting Holdings, LLC	93-1944852	25-_____(CML)	September 28, 2025
Eagle Casting, LLC	92-1818804	25-_____(CML)	September 28, 2025
Dalton Corporation	35-0259770	25-_____(CML)	September 28, 2025
Cardone Industries, Inc.	23-3000982	25-_____(CML)	September 28, 2025
SDC TX, LLC	82-3997497	25-_____(CML)	September 28, 2025
Reman Management International LLC	27-0835555	25-_____(CML)	September 28, 2025
Smart Choice, LLC	37-1626074	25-_____(CML)	September 28, 2025
Tridonex USA LLC	N/A	25-_____(CML)	September 28, 2025
Global Reman Ventures, LLC	N/A	25-_____(CML)	September 28, 2025
APC Parent, LLC	85-1502077	25-_____(CML)	September 28, 2025
APC Intermediate Holdings, LLC	85-1503595	25-_____(CML)	September 28, 2025
CWD Intermediate Holdings I, LLC	85-1515293	25-_____(CML)	September 28, 2025
CWD Intermediate Holdings II, LLC	26-2177285	25-_____(CML)	September 28, 2025
CWD Holding, LLC	26-2177381	25-_____(CML)	September 28, 2025
CWD, LLC	91-2015832	25-_____(CML)	September 28, 2025
Qualis Enterprises, LLC	84-1646610	25-_____(CML)	September 28, 2025

Name of Debtor	EIN Number	Case Number	Date Filed
Qualis Automotive, L.L.C.	36-4287291	25-_____(CML)	September 28, 2025
Toledo Molding & Die, LLC	34-1612053	25-_____(CML)	September 28, 2025
UCI International Holdings Parent Inc.	85-2048640	25-_____(CML)	September 28, 2025
UCI International Holdings, Inc.	80-0665732	25-_____(CML)	September 28, 2025
UCI International, LLC	16-1760186	25-_____(CML)	September 28, 2025
United Components, LLC	04-3759857	25-_____(CML)	September 28, 2025
UCI Acquisition Holdings (No. 4) LLC	47-3748447	25-_____(CML)	September 28, 2025
UCI-Airtex Holdings, Inc.	86-1065425	25-_____(CML)	September 28, 2025
Airtex Industries, LLC	56-2490830	25-_____(CML)	September 28, 2025
Airtex Products, LP	20-1970933	25-_____(CML)	September 28, 2025
UCI Pennsylvania, Inc.	23-2051527	25-_____(CML)	September 28, 2025
Champion Laboratories, Inc.	37-0995645	25-_____(CML)	September 28, 2025
Universal Auto Filter LLC	38-4127928	25-_____(CML)	September 28, 2025
Fuel Filter Technologies, Inc.	36-3850890	25-_____(CML)	September 28, 2025
Carnaby Capital, LLC	85-1148725	25-_____(CML)	September 28, 2025
Carnaby Inventory Holdings IV, LLC	88-2934600	25-_____(CML)	September 28, 2025
Carnaby Inventory IV, LLC	88-2934373	25-_____(CML)	September 28, 2025
Carnaby FA Holdings, LLC	93-3538148	25-_____(CML)	September 28, 2025
Carnaby FA, LLC	93-3546017	25-_____(CML)	September 28, 2025
Global Assets GmbH	N/A	25-_____(CML)	September 28, 2025

OMNIBUS ACTION BY WRITTEN CONSENT OF THE APPLICABLE GOVERNING BODY OF EACH OF THE ENTITIES LISTED ON SCHEDULE A HERETO

September 28, 2025

With respect to each of the entities on **Schedule A** hereto (each, a "**Company**" and, collectively, the "**Companies**"), the undersigned, being either (i) the requisite members of the boards of directors of such Company, (ii) the requisite members of the board of managers of such Company, (iii) the sole member of such Company, (iv) the general partner of such Company, (v) the sole manager of such Company, or (vi) the equivalent of any of the foregoing (each of clauses (i) through (vi), with respect to such Company, its "**Governing Body**") of the Company or Companies set forth on the undersigned's signature page to this written consent, in each case, effective as of the date written above, hereby consents to, adopts, approves and authorizes the following resolutions and all actions effected herein by written consent in lieu of a meeting, in each case, in accordance with the applicable provisions of such Company's limited liability agreement, operating agreement, or other applicable organizational documents in effect as of the date of this written consent and the applicable laws of the jurisdiction in which such Company is organized.

WHEREAS, each Governing Body has had the opportunity to review and analyze the assets, liabilities and liquidity of the Company for which it serves as Governing Body and the strategic alternatives available to such Company and the impact of the foregoing on such Company's business;

WHEREAS, each Governing Body has had the opportunity to consult with the management and the legal and financial advisors of the Company for which it serves as the Governing Body to fully consider, and has considered, the strategic alternatives available to such Company;

WHEREAS, on September 17, 2025, the Boards of Managers of each of (i) First Brands Group Holdings, LLC ("**FBGH**"), (ii) First Brands Group Intermediate, LLC ("**FBGI**"), (iii) First Brands Group, LLC ("**FBG**"), and (iv) Viceroy Private Capital, LLC ("**Viceroy**" and, collectively, with FBGH, FBGI, and FBG, the "**Parent Entities**") each adopted resolutions (the "**September 17th Written Consent**") (i) appointing Neal Goldman and William Transier to the Boards of the Parent Entities as independent managers (the "**Independent Managers**"), and (ii) establishing a special committee of its Board comprised of the Independent Managers (the "**Special Committee**"), in each case, with the power and authority set forth therein;

WHEREAS, on September 24, 2025, each such Boards of Managers adopted resolutions (the "**September 24th Written Consent**") (i) modifying the power and authority of the Special Committee as initially set forth in the September 17th Written Consent to include the power and authority to consider, evaluate, negotiate, and approve a Potential Transaction (as defined in the September 24th Written Consent), and (ii) appointing Charles M. Moore as Chief Restructuring Officer of each such Parent Entity with the power and authority set forth

therein;

WHEREAS, on the date hereof, the Special Committee of each Parent Entity, recommended to the Governing Body of the Company for which it is the special committee thereof, and to the Governing Bodies of the other Companies, that each of the Companies authorize and approve the actions set forth below; and

WHEREAS, each Governing Body believes that taking the actions set forth below is in the best interests of the Company for which it serves as the Governing Body (including, but not limited to, because of the ability of creditors to exercise remedies against the Company and the need to protect the interests of the Company under the circumstances) and, therefore, desires to approve the following resolutions.

1. **Chapter 11 Filing**

NOW, THEREFORE, BE IT RESOLVED, that with respect to each Company in the respective business judgment of each Governing Body of such Company, and in consultation with management and the legal and financial advisors of the Companies, it is desirable and in the best interests of such Company (including in consideration of its respective creditors) that such Company shall be, and hereby is, authorized to file, or cause to be filed, a voluntary petition for relief (each a "**Chapter 11 Case**" and collectively, the "**Chapter 11 Cases**") under the provisions of the Bankruptcy Code in the United States Bankruptcy Court for the Southern District of Texas (the "**Bankruptcy Court**") and any other petition for relief or recognition or other order that may be desirable under applicable law in the United States; and

FURTHER RESOLVED, that any officer, including the Chief Restructuring Officer (as defined below), manager, or other authorized person of the Company (collectively, the "**Authorized Persons**"), acting singly or jointly, be, and each hereby is, authorized, empowered, and directed, with full power of delegation, in the name and on behalf of such Company, to execute and file all petitions, schedules, motions, lists, applications, pleadings, papers, and other documents, and to take and perform any and all actions, that such Authorized Person deems necessary, proper or desirable in connection with such Company's Chapter 11 Case or filings therefor, including, without limitation, (i) the payment of fees, costs, expenses, and taxes such Authorized Person deems necessary, appropriate, or desirable, (ii) employing and retaining (including the payment of appropriate retainers and fees) all assistance by legal counsel, accountants, financial advisors, bankers, and other professionals, and (iii) negotiating, executing, delivering, performing, and filing any and all additional documents, schedules, statements, lists, papers, agreements, certificates, or instruments (or any amendments or modifications thereto), in connection with, or in furtherance of, the Chapter 11 Cases, with a view to the successful prosecution of the Chapter 11 Cases (such acts to be conclusive evidence that such Authorized Person has been deemed to meet such standard);[1] and

[1] For the avoidance of doubt, to the extent that any Company serves as the Controlling Company (defined herein) of any other Company, each such appointment of the Authorized Persons shall have been deemed to occur sequentially at the time of appointment by the applicable Governing Bodies of each respective Company (including by such Controlling Company).

FURTHER RESOLVED, that all acts and deeds previously performed by any of the Authorized Persons prior to the adoption of the foregoing resolutions that are within the authority conferred by the foregoing resolutions, are hereby ratified, confirmed, and approved in all respects as the authorized acts and deeds of such Company.

2. **Retention of Professionals**

NOW, THEREFORE, BE IT RESOLVED, that in connection with the Chapter 11 Cases, each Governing Body has determined it is in the best interest of the Company for which it serves as the Governing Body that, each Authorized Person of such Company, acting singly or jointly, be, and each hereby is, authorized, empowered, and directed to employ and retain all assistance by legal counsel, accountants, financial advisors, investment bankers, and other professionals which such Authorized Person deems necessary, advisable, desirable, or appropriate in connection with, or in furtherance of, the Chapter 11 Cases, with a view to the successful prosecution of the Chapter 11 Cases (such acts to be conclusive evidence that such Authorized Person deemed the same to meet such standard); and

FURTHER RESOLVED, that the retention of Weil, Gotshal & Manges LLP ("**Weil**"), as attorneys for the Companies in the Chapter 11 Cases pursuant to the engagement letter, by and among FBGH, Viceroy, each of their subsidiaries, and Weil, subject to Bankruptcy Court approval, is hereby ratified, authorized, and approved; and

FURTHER RESOLVED, that the retention of Alvarez & Marsal North America, LLC ("**A&M**"), as financial advisor for the Companies in the Chapter 11 Cases, pursuant to the engagement letter, by and among FBGH, Viceroy, each of their controlled subsidiaries, and A&M (as amended, supplemented, or otherwise modified from time to time, the "**A&M Engagement Letter**"), subject to Bankruptcy Court approval, is hereby ratified, authorized, and approved; and

FURTHER RESOLVED, that, each Governing Body hereby ratifies, authorizes, adopts, and approves, in all respects, (i) the form, terms, and provisions of the A&M Engagement Letter, (ii) the execution and delivery of the A&M Engagement Letter, and (iii) the performance by the Companies of their duties and obligations thereunder; and

FURTHER RESOLVED, that the retention of Lazard Frères & Co ("**Lazard**"), as investment banker for the Companies in the Chapter 11 Cases, pursuant to the engagement letter, by and among Weil, FBGH, Viceroy, each of their controlled subsidiaries, and Lazard (as amended, supplemented, or otherwise modified from time to time), subject to Bankruptcy Court approval, is hereby ratified, authorized, and approved; and

FURTHER RESOLVED, that the retention of Kroll Restructuring Agency, LLC ("**Kroll**"), as claims and noticing agent in the Chapter 11 Cases, pursuant to the engagement letter, by and among FBGH, Viceroy, each of their controlled subsidiaries, and Kroll, subject to Bankruptcy Court approval, is hereby ratified, authorized, and approved; and

FURTHER RESOLVED, that, with respect to each Company for which it serves as

the Governing Body, each Authorized Person of such Company, whether acting alone or with one or more other Authorized Persons be, and each hereby is, authorized, empowered, and directed, with full power of delegation, in the name and on behalf of such Company, to execute and file all petitions, schedules, motions, lists, applications, pleadings, papers, and other documents, and to take and perform any and all actions, that such Authorized Person deems necessary, proper or desirable in connection with such Company's Chapter 11 Case or filings therefor, including, without limitation, (i) the payment of fees, expenses, and taxes such Authorized Person deems necessary, appropriate, or desirable, (ii) employing and retaining (including the payment of appropriate retainers and fees) all assistance by legal counsel, accountants, financial advisors, bankers, and other professionals, and (iii) negotiating, executing, delivering, performing, and filing any and all additional documents, schedules, statements, lists, papers, agreements, certificates, or instruments (or any amendments or modifications thereto), in connection with, or in furtherance of, the Chapter 11 Cases, with a view to the successful prosecution of the Chapter 11 Cases (such acts to be conclusive evidence that such Authorized Person has been deemed to meet such standard).

3. Appointment of Chief Restructuring Officer

WHEREAS, on September 26, 2025, the Board of Managers of each Parent Entity adopted resolutions appointing Charles M. Moore as Chief Restructuring Officer of each such Parent Entity with the power and authority set forth therein; and

WHEREAS, each Governing Body believes that it is advisable and in the best interests of the Company for which it serves as the Governing Body to appoint Charles M. Moore as Chief Restructuring Officer of such Company with the roles and responsibilities as described in the A&M Engagement Letter.

NOW, THEREFORE, BE IT RESOLVED, that each Governing Body (other than the Boards of Managers of the Parent Entities) hereby designates and appoints Charles M. Moore as Chief Restructuring Officer of the Company for which it serves as the Governing Body, and delegates its power and authority to take the following actions:

1. Approve all cash expenditures of the Company;

2. Approve the incurrence of any indebtedness by the Company;

3. Oversee the cash management system of the Company;

4. Oversee C-Street Advisory Group, LLC in the performance of its services under its engagement letter with FBGH and Viceroy, and each of their controlled subsidiaries, dated September 19, 2025; and

5. Take other acts necessary to effectuate the foregoing; and

FURTHER RESOLVED, that the Chief Restructuring Officer shall (i) report directly to, and take direction exclusively from, the Special Committees and (ii) have authority to take and direct any activities necessary and appropriate to facilitate the work or instructions of the

Special Committees; and

FURTHER RESOLVED, that the Chief Restructuring Officer is authorized and directed to perform all acts and deeds and to execute and deliver all necessary documents on behalf of each Company in accordance with the scope outlined in the A&M Engagement Letter and this written consent.

4. **General Resolutions**

NOW, THEREFORE, BE IT RESOLVED, that, with respect to each Company, each Authorized Person, in the name and on behalf of its respective Company, in each case, acting alone or with one or more other Authorized Persons, be, and hereby is, authorized, empowered, and directed to take any and all action consistent with these resolutions that such Authorized Person deems necessary, proper, or advisable in order to carry out fully the intent and purposes of these resolutions or otherwise as each such Authorized Person, in his or her sole discretion, may approve, deem necessary, appropriate, desirable, or advisable to carry out the intent and accomplish the purposes of the foregoing resolutions; and

FURTHER RESOLVED, that, to the extent that any Company serves as the sole member, sole manager, managing member, general partner, partner or other governing body (collectively, a "**Controlling Company**"), in each case, of any other company (a "**Controlled Company**"), each Authorized Person of such Company, who may act without the joinder of any other Authorized Person, be, and hereby is, authorized, empowered and directed in the name and on behalf of such Controlling Company (acting for such Controlled Company in the capacity set forth above, as applicable), to (i) authorize such Controlled Company to take any action that such Company is authorized to take hereunder and/or (ii) take any action on behalf of such Controlled Company that an Authorized Person is herein authorized to take on behalf of such Controlling Company; and

FURTHER RESOLVED, that each Governing Body has received sufficient notices of the actions and transactions relating to the matters contemplated by all of the foregoing resolutions, as may be required by the organizational documents of the Company for which it serves as the Governing Body, or hereby waives any rights to have received such notices as set forth in the applicable organizational documents; and

FURTHER RESOLVED, that each Governing Body hereby irrevocably waives notice of the time, place, and purposes of a meeting and any adjournments thereof, to the extent such notice is required by the applicable organizational documents of the Company for which it serves as the Governing Body; and

FURTHER RESOLVED, that any and all past actions heretofore taken and expenses incurred in the name of and on behalf of each Company by any officer, director, manager or other Authorized Person of any such Company in connection with or related to the matters set forth or contemplated by any of the foregoing resolutions be, and they hereby are, approved, ratified, and confirmed in all respects as fully as if such actions had been presented to and approved by the Governing Bodies prior to such actions being taken; and

FURTHER RESOLVED, that any Authorized Person, with respect to its respective Company, is hereby authorized to certify and deliver, to any person to whom such certification and delivery may be deemed necessary or appropriate in the opinion of such Authorized Person, a true copy of the foregoing resolutions.

* * * *

Each undersigned (being the Governing Body for the Company for which it serves as the Governing Body) agrees that this written consent shall be added to the corporate records of each such Company and made a part thereof, and the undersigned further agrees that the resolutions set forth herein shall have the same force and effect as if adopted at a meeting duly noticed, held, called and constituted pursuant to each such Company's respective organizational documents and the applicable laws of the jurisdiction in which each such Company is organized. Facsimile, scanned, or electronic signatures shall be acceptable as originals.

SCHEDULE A

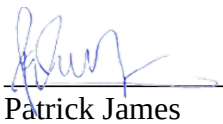
Company Name
1. First Brands Group Holdings, LLC
2. First Brands Group Intermediate, LLC
3. First Brands Group, LLC
4. FRAMAuto Holdings, LLC
5. Autolite Operations LLC
6. FRAM Group Operations LLC
7. FRAM Group IP LLC
8. Jasper Acquisition Corp.
9. Jasper Rubber Products, Inc.
10. Specialty Pumps Group, Inc.
11. ASC Industries, Inc.
12. Heatherton Holdings, LLC
13. PHNX Acquisition Corp.
14. Hopkins Acquisition, Inc.
15. Hopkins Manufacturing Corporation
16. Carrand Companies, Inc.
17. Horizon Global Corporation
18. Horizon Global Company LLC
19. Horizon Global Americas Inc.
20. Horizon International Holdings LLC
21. Horizon Euro Finance LLC
22. Strongarm, LLC
23. Premier Marketing Group, LLC
24. AVM Export, Inc.
25. Carter Fuel Systems, LLC
26. Carter Fuel Export, Inc.
27. Carter Carburetor Holdings, LLC
28. Walbro Midco LLC
29. WEM US Co.
30. Walbro LLC
31. Carter Carburetor, LLC
32. KTRI Holdings, Inc.
33. Viper Acquisition, Inc.
34. Qualitor Acquisition Inc.
35. Qualitor, Inc.
36. Transportation Aftermarket Enterprise, LLC
37. TAE China Holdings, Inc.
38. Qualitor Subsidiary H, Inc.
39. Qualitor Subsidiary S, Inc.
40. Longman Enterprises, Inc.
41. Pylon Manufacturing Corp.
42. Pylon South Bend, Inc.

Company Name
43. KTRI Offshore Holdings, LLC
44. Trico Products Corporation
45. Trico Holding Corporation
46. Trico Technologies Corporation
47. Dalton Corporation, Kendallville Manufacturing Facility
48. Dalton Corporation, Warsaw Manufacturing Facility
49. Dalton Corporation, Stryker Machining Facility Co.
50. Dalton Corporation, Ashland Manufacturing Facility
51. Viper Acquisition I, Inc.
52. TAE Brakes, LLC
53. International Brake Industries, Inc.
54. IBI International Holding Company, Inc.
55. Qualitor Automotive, LLC
56. BPI Acquisition Company, LLC
57. Brake Parts Inc LLC
58. BPI EC, LLC
59. Brake Parts Inc India LLC
60. BPI Holdings International, LLC
61. Brake Parts Inc China LLC
62. Eagle Machining, LLC
63. Eagle Casting Holdings, LLC
64. Eagle Casting, LLC
65. Dalton Corporation
66. Cardone Industries, Inc.
67. SDC TX, LLC
68. Reman Management International LLC
69. Smart Choice, LLC
70. Tridonex USA LLC
71. Global Reman Ventures, LLC
72. APC Parent, LLC
73. APC Intermediate Holdings, LLC
74. CWD Intermediate Holdings I, LLC
75. CWD Intermediate Holdings II, LLC
76. CWD Holding, LLC
77. CWD, LLC
78. Qualis Enterprises, LLC
79. Qualis Automotive, L.L.C.
80. Toledo Molding & Die, LLC
81. UCI International Holdings Parent Inc.
82. UCI International Holdings, Inc.
83. UCI International, LLC
84. United Components, LLC
85. UCI Acquisition Holdings (No. 4) LLC
86. UCI-Airtex Holdings, Inc.

Company Name
87. Airtex Industries, LLC
88. Airtex Products, LP
89. UCI Pennsylvania, Inc.
90. Champion Laboratories, Inc.
91. Universal Auto Filter LLC
92. Fuel Filter Technologies, Inc.
93. Viceroy Private Capital, LLC
94. Carnaby Capital, LLC
95. Carnaby Inventory Holdings IV, LLC
96. Carnaby Inventory IV, LLC
97. Carnaby FA Holdings, LLC
98. Carnaby FA, LLC

IN WITNESS WHEREOF, the undersigned, being all the members of the Board of Managers of (1) First Brands Group Holdings, LLC, (2) First Brands Group Intermediate, LLC, (3) First Brands Group, LLC and (4) Viceroy Private Capital, LLC, have executed this written consent as of the date first written above.

Managers:



Patrick James

Shekhar Kumar

Stephen Graham

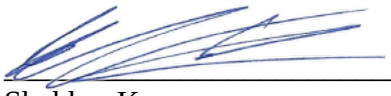
Neal Goldman

William Transier

IN WITNESS WHEREOF, the undersigned, being all the members of the Board of Managers of (1) First Brands Group Holdings, LLC, (2) First Brands Group Intermediate, LLC, (3) First Brands Group, LLC and (4) Viceroy Private Capital, LLC, have executed this written consent as of the date first written above.

Managers:

_____
Patrick James



Shekhar Kumar

_____
Stephen Graham

_____
Neal Goldman

_____
William Transier

IN WITNESS WHEREOF, the undersigned, being all the members of the Board of Managers of (1) First Brands Group Holdings, LLC, (2) First Brands Group Intermediate, LLC, (3) First Brands Group, LLC and (4) Viceroy Private Capital, LLC, have executed this written consent as of the date first written above.

Managers:

_____
Patrick James

_____
Shekhar Kumar

_____
Stephen Graham

_____
Neal Goldman

_____
William Transier

Docusign Envelope ID: 8762D7B4-4639-4D73-A233-3E548337B120

IN WITNESS WHEREOF, the undersigned, being all the members of the Board of Managers of (1) First Brands Group Holdings, LLC, (2) First Brands Group Intermediate, LLC, (3) First Brands Group, LLC and (4) Viceroy Private Capital, LLC, have executed this written consent as of the date first written above.

Managers:

_____
Patrick James

_____
Shekhar Kumar

_____
Stephen Graham

DocuSigned by:
_____
D67DA9A0FF154AD...
Neal Goldman

_____
William Transier

IN WITNESS WHEREOF, the undersigned, being all the members of the Board of Managers of (1) First Brands Group Holdings, LLC, (2) First Brands Group Intermediate, LLC, (3) First Brands Group, LLC and (4) Viceroy Private Capital, LLC, have executed this written consent as of the date first written above.

Managers:

_____
Patrick James

_____
Shekhar Kumar

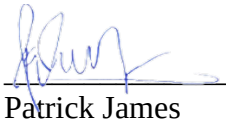
_____
Stephen Graham

_____
Neal Goldman

William L. Transier
_____
William Transier

IN WITNESS WHEREOF, the undersigned, being the Manager of each of (1) Autolite Operations LLC, (2) FRAM Group Operations LLC, (3) Heatherton Holdings, LLC, (4) Horizon Global Company LLC, (5) Horizon International Holdings LLC, (6) Horizon Euro Finance LLC, (7) Strongarm, LLC, (8) Premier Marketing Group, LLC, (9) Carter Fuel Systems, LLC, (10) Carter Carburetor Holdings, LLC, (11) Carter Carburetor, LLC, (12) Transportation Aftermarket Enterprise, LLC, (13) TAE Brakes, LLC, (14) Qualitor Automotive, LLC, (15) BPI Acquisition Company, LLC, (16) Brake Parts Inc LLC, (17) BPI EC, LLC, (18) Brake Parts Inc India LLC, (19) BPI Holdings International, LLC, (20) Brake Parts Inc China LLC, (21) SDC TX, LLC, (22) Reman Management International LLC, (23) Smart Choice, LLC, (24) Tridonex USA LLC, (25) Global Reman Ventures, LLC, (26) APC Parent, LLC, (27) APC Intermediate Holdings, LLC, (28) CWD Intermediate Holdings I, LLC, (29) CWD Intermediate Holdings II, LLC, (30) CWD Holding, LLC, (31) Qualis Enterprises, LLC, (32) UCI International, LLC, (33) United Components, LLC, (34) UCI Acquisition Holdings (No. 4) LLC, (35) Airtex Industries, LLC, (36) Universal Auto Filter LLC, (37) Walbro Midco LLC, (38) Walbro LLC, (39) Eagle Machining, LLC, (40) Eagle Casting Holdings, LLC, (41) Eagle Casting, LLC, (42) Toledo Molding & Die, LLC, (43) Carnaby Capital, LLC, (44) Carnaby Inventory Holdings IV, LLC, (45) Carnaby Inventory IV, LLC, (46) Carnaby FA Holdings, LLC, (47) Carnaby FA, LLC, has executed this written consent as of the date first written above.

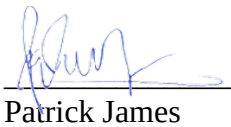
MANAGER:



Patrick James

IN WITNESS WHEREOF, the undersigned, being all the members of the Board of Directors of each of (1) Dalton Corporation, Warsaw Manufacturing Facility and (2) Dalton Corporation, Ashland Manufacturing Facility, has executed this written consent as of the date first written above.

Board of Directors:



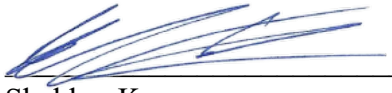
Patrick James

Shekhar Kumar

IN WITNESS WHEREOF, the undersigned, being all the members of the Board of Directors of each of (1) Dalton Corporation, Warsaw Manufacturing Facility and (2) Dalton Corporation, Ashland Manufacturing Facility, has executed this written consent as of the date first written above.

Board of Directors:

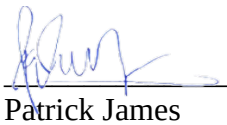
_____
Patrick James



Shekhar Kumar

IN WITNESS WHEREOF, the undersigned, being the sole member of the Board of Directors of (1) AVM Export, Inc., (2) Carter Fuel Export, Inc., (3) Specialty Pumps Group, Inc., (4) ASC Industries, Inc., (5) KTRI Holdings, Inc., (6) Viper Acquisition, Inc., (7) Qualitor Acquisition Inc., (8) Qualitor, Inc., (9) TAE China Holdings, Inc., (10) Qualitor Subsidiary H, Inc., (11) Qualitor Subsidiary S, Inc., (12) Longman Enterprises, Inc., (13) Pylon Manufacturing Corp., (14) Pylon South Bend, Inc., (15) Trico Products Corporation, (16) Trico Holding Corporation, (17) Trico Technologies Corporation, (18) Viper Acquisition I, Inc., (19) International Brake Industries, Inc., (20) IBI International Holding Company, Inc., (21) Cardone Industries, Inc., (22) UCI International Holdings Parent, Inc., (23) UCI International Holdings, Inc., (24) UCI-Airtex Holdings, Inc., (25) UCI Pennsylvania, Inc., (26) Champion Laboratories, Inc., (27) Fuel Filter Technologies, Inc., (28) Jasper Acquisition Corp., (29) Jasper Rubber Products, Inc., (30) PHNX Acquisition Corp., (31) Hopkins Acquisition, Inc., (32) Hopkins Manufacturing Corporation, (33) Carrand Companies, Inc., (34) Horizon Global Corporation, (35) Horizon Global Americas Inc., (36) WEM US Co., (37) Dalton Corporation, Kendallville Manufacturing Facility, (38) Dalton Corporation, Stryker Machining Facility Co., and (39) Dalton Corporation, has executed this written consent as of the date first written above.

DIRECTOR:



Patrick James

IN WITNESS WHEREOF, the undersigned, being the Member of CWD, LLC, has executed this written consent as of the date first written above.

MEMBER:

CWD INTERMEDIATE HOLDINGS II, LLC

By: _____
Name: Patrick James
Title: President and Chief Executive Officer

IN WITNESS WHEREOF, the undersigned, being the Member of Qualis Automotive, L.L.C., has executed this written consent as of the date first written above.

MEMBER:

QUALIS ENTERPRISES, LLC

By: _____
Name: Patrick James
Title: President and Chief Executive Officer

IN WITNESS WHEREOF, the undersigned, being the Member of KTRI Offshore Holdings, LLC, has executed this written consent as of the date first written above.

MEMBER:

KTRI HOLDINGS, LLC

By: _____
Name: Patrick James
Title: President and Chief Executive Officer

IN WITNESS WHEREOF, the undersigned, being the General Partner of Airtex Products, LP, has executed this written consent as of the date first written above.

GENERAL PARTNER:

AIRTEX INDUSTRIES, LLC

By: _____
Name: Patrick James
Title: President and Chief Executive Officer

IN WITNESS WHEREOF, the undersigned, being the Member of FRAMAUTO HOLDINGS, LLC, has executed this written consent as of the date first written above.

MEMBER:

FIRST BRANDS GROUP, LLC

By: _____
Name: Patrick James
Title: President and Chief Executive Officer

IN WITNESS WHEREOF, the undersigned, being the Member of FRAM Group IP LLC, has executed this written consent as of the date first written above.

MEMBER:

FRAMAUTO HOLDINGS INC.

By: _____
Name: Patrick James
Title: President and Chief Executive Officer

Fill in this information to identify the case:

Debtor name: First Brands Group, LLC

United States Bankruptcy Court for the Southern District of Texas (State)

Case number (*If known*): 25-_____ ( )

☐ Check if this is an amended filing

Official Form 204

Chapter 11 or Chapter 9 Cases: Consolidated List of Creditors Who Have the 30 Largest Unsecured Claims and Are Not Insiders 12/15

A list of consolidated creditors holding the 30 largest unsecured claims must be filed in a Chapter 11 or Chapter 9 case. Include claims which the debtor disputes. Do not include claims by any person or entity who is an insider, as defined in 11 U.S.C. § 101(31). Also, do not include claims by secured creditors, unless the unsecured claim resulting from inadequate collateral value places the creditor among the holders of the 30 largest unsecured claims.

	Name of creditor and complete mailing address, including zip code	Name, telephone number, and email address of creditor contact	Nature of the claim (for example, trade debts, bank loans, professional services, and government contracts)	Indicate if claim is contingent, unliquidated, or disputed	Amount of unsecured claim If the claim is fully unsecured, fill in only unsecured claim amount. If claim is partially secured, fill in total claim amount and deduction for value of collateral or setoff to calculate unsecured claim.		
					Total claim, if partially secured	Deduction for value of collateral or setoff	Unsecured claim
1	HFS Attn.: Juan Segundo, Sales Director 360 Madison Avenue, 22nd Floor New York, New York 10017 United States	Attn.: Juan Segundo, Sales Director Phone: (862) 217-6927 Email: jsegundo@raistone.com	Supply Chain Finance				$233,707,424.12
2	Trade Finance Company Attn.: Juan Segundo, Sales Director 360 Madison Avenue, 22nd Floor New York, New York 10017 United States	Attn.: Juan Segundo, Sales Director Phone: (862) 217-6927 Email: jsegundo@raistone.com	Supply Chain Finance				$208,261,460.18
3	1977 O'Connor Attn.: Juan Segundo, Sales Director 360 Madison Avenue, 22nd Floor New York, New York 10017 United States	Attn.: Juan Segundo, Sales Director Phone: (862) 217-6927 Email: jsegundo@raistone.com	Supply Chain Finance				$116,072,544.90
4	The CIT Group Attn.: Michael Helms 201 S Tryon Street, Suite 600 Charlotte, North Carolina 28202 United States	Attn.: Michael Helms Phone: (704) 339-2920 Email: michael.helms@firstcitizens.com	Supply Chain Finance				$84,370,311.72
5	Internal Revenue Service Attn.: Centralized Insolvency Operation 1111 Pennsylvania Avenue NW Washington, District of Columbia 20004-2541 United States	Attn.: Centralized Insolvency Operation Phone: (800) 973-0424 Fax: (855) 235-6787	Federal Income Taxes				$68,661,790.97
6	Napier Attn.: John Pfisterer, Global Head of Revenue Strategy 285 Madison Avenue, Suite 1402 New York, New York 10017 United States	Attn.: John Pfisterer, Global Head of Revenue Strategy Phone: (914) 844-9422 Email: jpfisterer@liquidx.com	Supply Chain Finance				$47,094,364.74

Debtor First Brands Group, LLC
Name

Case number (if known) 25-_____ ( )

Name of creditor and complete mailing address, including zip code		Name, telephone number, and email address of creditor contact	Nature of the claim (for example, trade debts, bank loans, professional services, and government contracts)	Indicate if claim is contingent, unliquidated, or disputed	Amount of unsecured claim If the claim is fully unsecured, fill in only unsecured claim amount. If claim is partially secured, fill in total claim amount and deduction for value of collateral or setoff to calculate unsecured claim.		
					Total claim, if partially secured	Deduction for value of collateral or setoff	Unsecured claim
7	Wafra (WSS) Attn.: Juan Segundo, Sales Director 360 Madison Avenue, 22nd Floor New York, New York 10017 United States	Attn.: Juan Segundo, Sales Director Phone: (862) 217-6927 Email: jsegundo@raistone.com	Supply Chain Finance				$38,030,178.32
8	Pemberton Capital Advisors LLP Attn.: Joe Boscia, Executive Director 5 Howick Place London, SW1P 1WG United Kingdom	Attn.: Joe Boscia, Executive Director Phone: +44 203-8611671 Email: joe.boscia@pembertonam.com	Supply Chain Finance				$36,269,326.67
9	IVY Attn.: Juan Segundo, Sales Director 360 Madison Avenue, 22nd Floor New York, New York 10017 United States	Attn.: Juan Segundo, Sales Director Phone: (862) 217-6927 Email: jsegundo@raistone.com	Supply Chain Finance				$26,643,031.95
10	Fasanara Attn.: John Pfisterer, Global Head of Revenue Strategy 285 Madison Avenue, Suite 1402 New York, New York 10017 United States	Attn.: John Pfisterer, Global Head of Revenue Strategy Phone: (914) 844-9422 Email: jpfisterer@liquidx.com	Supply Chain Finance				$24,298,011.42
11	Southstate Bank, N.A. Attn.: John Seeds, Senior VP 1101 1st Street S Winter Haven, Florida 33880 United States	Attn.: John Seeds, Senior VP Phone: (404) 995-6092 Email: john.seeds@southstatebank.com	Supply Chain Finance				$22,803,104.78
12	Orbian Management Limited Attn.: Delvina Kolic, Director 34-37 Liverpool Street, 2nd Floor London, EC2M 7PP United Kingdom	Attn.: Delvina Kolic, Director Phone + 44 0-208-051-8890 Email: delvina.kolic@orbian.com	Supply Chain Finance				$20,033,620.15
13	Randall Metals Corporation Attn.: Larry Leffingwell, Chairman 10275 W Higgins Road, Suite 410 Rosemont, Illinois 60018 United States	Attn.: Larry Leffingwell, Chairman Phone: (847) 952-9690 Email: lleffingwell@randallmetals.com	Trade Payables				$15,259,077.43
14	THI Group Shanghai Attn.: Ricky He, Senior Manager 10F, Kaikai Plaza, No 888 Wanhangdu Road, Jinan District Shanghai, 200042 China	Attn.: Ricky He, Senior Manager Phone: +86 21-61339533-768 Email: rickyhe@t3ex-thi.com	Trade Payables				$14,797,510.05
15	Yusin Brake Corporation Attn.: Paul Stewart, VP 5F, No. 381 Wufeng N. Rd, East Dist. Chiayi City, 600 Taiwan	Attn.: Paul Stewart, VP Phone: + 886 5-2788687 Email: paul@bourneusa.com	Trade Payables				$14,159,155.67

Debtor First Brands Group, LLC
Name

Case number (if known) 25-_____ ( )

	Name of creditor and complete mailing address, including zip code	Name, telephone number, and email address of creditor contact	Nature of the claim (for example, trade debts, bank loans, professional services, and government contracts)	Indicate if claim is contingent, unliquidated, or disputed	Amount of unsecured claim If the claim is fully unsecured, fill in only unsecured claim amount. If claim is partially secured, fill in total claim amount and deduction for value of collateral or setoff to calculate unsecured claim.		
					Total claim, if partially secured	Deduction for value of collateral or setoff	Unsecured claim
16	DSSI LLC Attn.: Suja Katarya, CEO 9300 Shelbyville Road, Suite 910 Louisville, Kentucky 40222 United States	Attn.: Suja Katarya, CEO Phone: (248) 208-8375 Email: suja.katarya@procurementadvisors.com	Trade Payables				$9,082,728.66
17	Nomura Attn.: Juan Segundo, Sales Director 360 Madison Avenue, 22nd Floor New York, New York 10017 United States	Attn.: Juan Segundo, Sales Director Phone: (862) 217-6927 Email: jsegundo@raistone.com	Supply Chain Finance				$8,930,890.70
18	Future Electronics Corp. Attn.: Geoff Annesi, Corporate VP 237 Hymus Boulevard Pointe-Claire, Quebec QC H9R 5C7 Canada	Attn.: Geoff Annesi, Corporate VP Phone: (514) 694-7710 Email: geoffrey.annesi@futureelectronics.com	Trade Payables				$8,388,368.93
19	American Global Logistics Attn.: Chad Rosenberg, CEO 1400 Hembree Road, Suite 120 Roswell, Georgia 30076 United States	Attn.: Chad Rosenberg, CEO Phone: (404) 480-4593 Email: crosenberg@americangloballogistics.com	Trade Payables				$8,208,622.00
20	FedEx Trade Networks Attn.: Patrick Moebel, President 3650 Hacks Cross Road Memphis, Tennessee 38103 United States	Attn.: Patrick Moebel, President Phone: (901) 818-7500 Email: patrick.moebel@fedex.com	Trade Payables				$7,297,882.53
21	Cardone Holdco LP c/o Brookfield Asset Management Attn.: Rachel Arnett, VP Brookfield Place New York 250 Vesey Street, 15th Floor New York, New York 10281 United States	Attn.: Rachel Arnett, VP Phone: (416) 682-3860 Email: rachel.arnett@brookfield.com	Revenue Payout Liability				$7,000,000.00
22	Veritiv Operating Attn.: Randy Breaux, President 1605 Alton Road Birmingham, Alabama 35210 United States	Attn.: Randy Breaux, President Phone: (205) 956-1122 Email: randy_breaux@genpt.com	Trade Payables				$5,768,488.62
23	Smurfit Kappa Attn.: Laurent Sellier, CEO 900 S Pine Island Road, Suite 600 Plantation, Florida 33324 United States	Attn.: Laurent Sellier, CEO Phone: (954) 514-2600 Email: laurent.sellier@smurfitkappa.com	Trade Payables				$5,475,533.30

Debtor First Brands Group, LLC
Name

Case number (if known) 25-_____ ( )

	Name of creditor and complete mailing address, including zip code	Name, telephone number, and email address of creditor contact	Nature of the claim (for example, trade debts, bank loans, professional services, and government contracts)	Indicate if claim is contingent, unliquidated, or disputed	Amount of unsecured claim If the claim is fully unsecured, fill in only unsecured claim amount. If claim is partially secured, fill in total claim amount and deduction for value of collateral or setoff to calculate unsecured claim.		
					Total claim, if partially secured	Deduction for value of collateral or setoff	Unsecured claim
24	Shin Yuh Cherng Industrial Co., Ltd. Attn.: Mandy No.13, Gongye 5th Road Annan Dist. Tainan City, 70955 Taiwan	Attn.: Mandy Phone: +886 6-3845858 Email: mandy@sycind.com	Trade Payables				$5,292,313.62
25	Rebuilders Auto Supply Attn.: Jesse Whiteside, CEO 1650 Flat River Road Coventry, Rhode Island 02816 United States	Attn.: Jesse Whiteside, CEO Phone: (401) 822-3030 Email: jwhiteside@coresupply.com	Trade Payables				$5,021,875.20
26	Resortes Y Productos Metalicos Attn,: Cory Harrison, Operations Manager 21200 Telegrpaph Road Southfield, Michigan 48033 United States	Attn.: Cory Harrison, Operations Manager Phone: (248) 799-5400 Email: cory.harrison@pspring.com	Trade Payables				$4,953,070.97
27	Evolution Credit Partners Attn.: Krum Dukin, Managing Director 28 State Street, 28th Floor Boston, Massachusetts 02109 United States	Attn.: Krum Dukin, Managing Director Phone: (617) 410-4805 Email: kdukin@evolutioncreditpartners.com	Factoring Agreements	Contingent Unliquidated Disputed			Undetermined
28	Katsumi Global, LLC Attn.: Tim King, CEO 6177 Lake Waldon Drive Clarkston, Michigan 48346 United States	Attn.: Tim King, CEO Phone: (415) 706-8184 Email: tking@jamitsuicapital.com	Factoring Agreements	Contingent Unliquidated Disputed			Undetermined
29	Leucadia Asset Management - Trade Finance Group Jefferies Attn.: John Nesci, Senior VP 520 Madison Avenue New York, New York 10022 United States	Attn.: John Nesci, Senior VP Phone: (212) 284-1786 Email: jnesci@jefferies.com	Factoring Agreements	Contingent Unliquidated Disputed			Undetermined
30	Raistone Attn.: Juan Segundo, Sales Director 360 Madison Avenue, 22nd Floor New York, New York 10017 United States	Attn.: Juan Segundo, Sales Director Phone: (862) 217-6927 Email: jsegundo@raistone.com	Factoring Agreements / Supply Chain Finance	Contingent Unliquidated Disputed			Undetermined

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE SOUTHERN DISTRICT OF TEXAS
HOUSTON DIVISION

In re:	§	**Chapter 11**
FIRST BRANDS GROUP, LLC,	§	**Case No. 25-_____ ([●])**
Debtor.	§	

CONSOLIDATED CORPORATE OWNERSHIP STATEMENT
PURSUANT TO FED. R. BANKR. P. 1007 AND 7007.1

Pursuant to Rules 1007(a)(1) and 7007.1 of the Federal Rules of Bankruptcy Procedure (the "**Bankruptcy Rules**"), attached hereto as **Exhibit A** is an organizational chart reflecting the ownership interests in First Brands Group, LLC and each of its debtor affiliates (each, a "**Debtor**" and collectively, the "**Debtors**") as of the date hereof. The Debtors respectfully represent as follows:

1. Debtor Viceroy Private Capital, LLC ("**Viceroy**"), non-Debtor Brake Parts Holdings, Inc., and non-Debtor Aztec Corporation own 66%, 33%, and 1%, respectively, of the outstanding membership interests in Debtor First Brands Group Holdings, LLC ("**Holdings**").

2. Holdings owns, directly or indirectly, 100% of the outstanding membership interests in the remaining Debtors other than the Viceroy Debtors (as defined below).

3. Non-Debtor Mayfair Enterprises, LLC owns 100% of the outstanding membership interests in Viceroy.

4. Viceroy owns, directly or indirectly, 100% of the outstanding membership interests in the following Debtors (collectively, with Viceroy, the "**Viceroy Debtors**"):

a. Broad Street Financial Holdings, LLC;

b. Broad Street Financial, LLC;

c. Carnaby Capital Holdings, LLC;

d. Carnaby Capital, LLC;

e. Carnaby FA Holdings, LLC;

f. Carnaby FA, LLC;

g. Carnaby Inventory Holdings II, LLC;

h. Carnaby Inventory Holdings III, LLC;

i. Carnaby Inventory Holdings IV, LLC;

j. Carnaby Inventory II, LLC;

k. Carnaby Inventory III, LLC;

l. Carnaby Inventory IV, LLC;

m. Eagle Castings Holdings, LLC;

n. Global Assets GmbH;

o. Global Assets LLC;

p. Global Lease Assets Holdings, LLC;

q. Patterson Inventory Holdings, LLC;

r. Patterson Inventory, LLC;

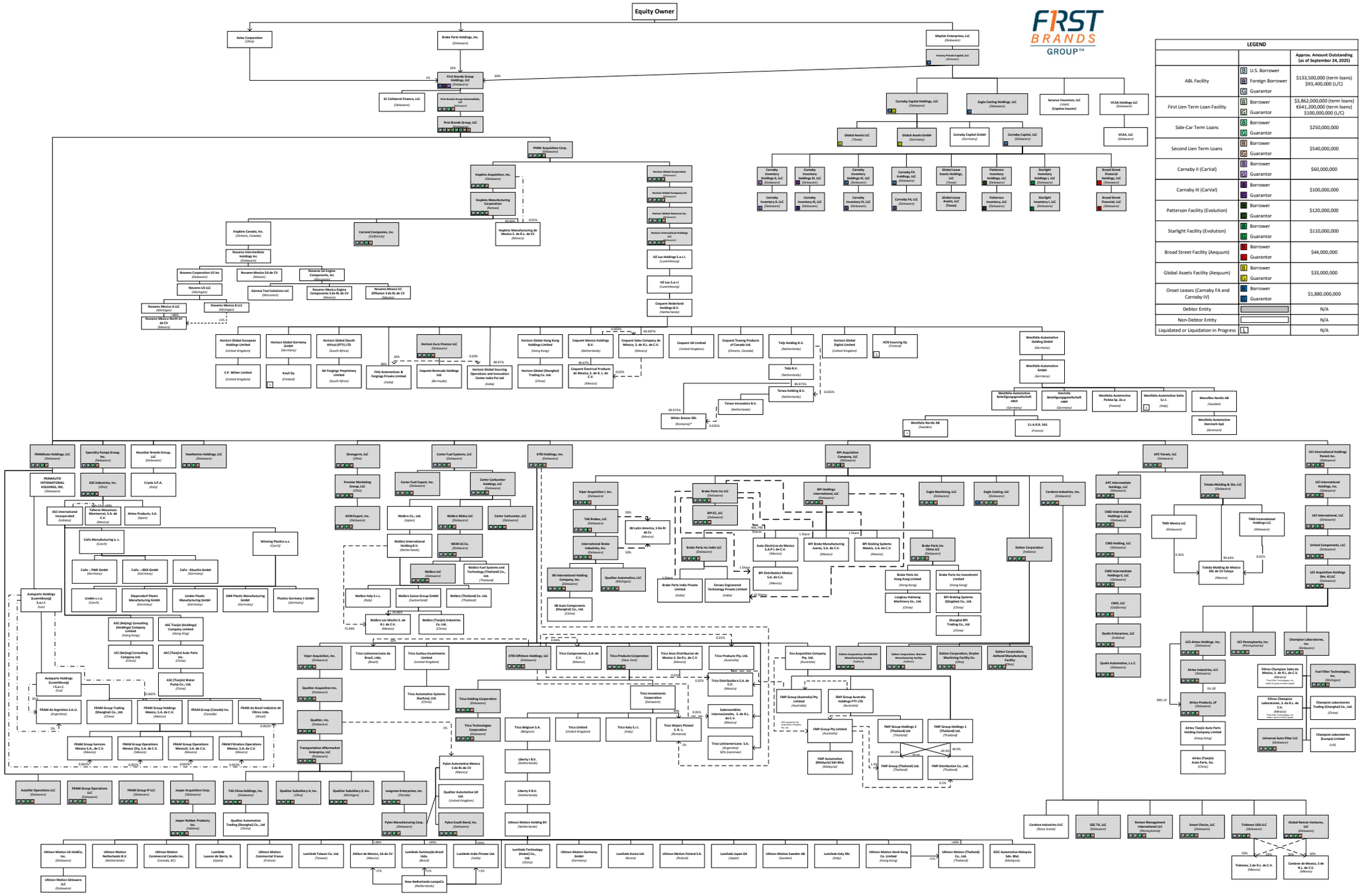
s. Starlight Inventory Holdings I, LLC; and

t. Starlight Inventory I, LLC.

5. To the best of the Debtors' knowledge and belief, except as set forth above, no corporation directly or indirectly owns 10% or more of the outstanding membership interests of any Debtor.

Exhibit A

Organizational Chart


Equity Owner
FIRST BRANDS GROUP™
LEGEND
Approx. Amount Outstanding (as of September 24, 2025)
ABL Facility
U.S. Borrower
Foreign Borrower
Guarantor
$133,500,000 (term loans)
$93,400,000 (L/C)
First Lien Term Loan Facility
Borrower
Guarantor
$3,862,000,000 (term loans)
€641,200,000 (term loans)
$100,000,000 (L/C)
Side-Car Term Loans
$250,000,000
Second Lien Term Loans
$540,000,000
Carnaby II (CarVal)
$60,000,000
Carnaby III (CarVal)
$100,000,000
Patterson Facility (Evolution)
$120,000,000
Starlight Facility (Evolution)
$110,000,000
Broad Street Facility (Aequum)
$44,000,000
Global Assets Facility (Aequum)
$33,000,000
Onset Leases (Carnaby FA and Carnaby IV)
$1,880,000,000
Debtor Entity
N/A
Non-Debtor Entity
N/A
Liquidated or Liquidation in Progress
N/A

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE SOUTHERN DISTRICT OF TEXAS
HOUSTON DIVISION

In re:	§	**Chapter 11**
FIRST BRANDS GROUP, LLC,	§	**Case No. 25-_____ ([●])**
Debtor.	§	

LIST OF EQUITY HOLDERS[1]

Pursuant to Rule 1007(a)(3) of the Federal Rules of Bankruptcy Procedure, the following identifies the equity security holders of the above-captioned debtor in possession (the "**Debtor**").

Check applicable box:

☐ There are no equity security holders or corporations that directly or indirectly own 10% or more of any class of the Debtor's equity interest.

☒ The following are the Debtor's equity security holders (list holders of each class, showing the number and kind of interests registered in the name of each holder, and the last known address or place of business of each holder):

Name and Last Known Address or Place of Business of Holder	Kind/Class of Interest	Percentage of Interests Held
First Brands Group Intermediate, LLC 127 Public Square, Suite 5300 Cleveland, Ohio 44114	Units	100%

[1] This list serves as the required disclosure by the Debtor pursuant to Rule 1007 of the Federal Rules of Bankruptcy Procedure. All equity positions listed are as of the date of commencement of the Debtor's chapter 11 case.

Fill in this information to identify the case:

Debtor name: First Brands Group, LLC

United States Bankruptcy Court for the Southern District of Texas
(State)

Case number (*If known*): 25-_____ ( )

Official Form 202

Declaration Under Penalty of Perjury for Non-Individual Debtors 12/15

An individual who is authorized to act on behalf of a non-individual debtor, such as a corporation or partnership, must sign and submit this form for the schedules of assets and liabilities, any other document that requires a declaration that is not included in the document, and any amendments of those documents. This form must state the individual's position or relationship to the debtor, the identity of the document, and the date. Bankruptcy Rules 1008 and 9011.

WARNING – Bankruptcy fraud is a serious crime. Making a false statement, concealing property, or obtaining money or property by fraud in connection with a bankruptcy case can result in fines up to $500,000 or imprisonment for up to 20 years, or both. 18 U.S.C. §§ 152, 1341, 1519, and 3571.

Declaration and signature

I am the president, another officer, or an authorized agent of the corporation; a member or an authorized agent of the partnership; or another individual serving as a representative of the debtor in this case.

I have examined the information in the documents checked below and I have a reasonable belief that the information is true and correct:

- ☐ Schedule A/B: Assets–Real and Personal Property (Official Form 206A/B)
- ☐ Schedule D: Creditors Who Have Claims Secured by Property (Official Form 206D)
- ☐ Schedule E/F: Creditors Who Have Unsecured Claims (Official Form 206E/F)
- ☐ Schedule G: Executory Contracts and Unexpired Leases (Official Form 206G)
- ☐ Schedule H: Codebtors (Official Form 206H)
- ☐ Summary of Assets and Liabilities for Non-Individuals (Official Form 206Sum)
- ☐ Amended Schedule ____
- ☒ Chapter 11 or Chapter 9 Cases: List of Creditors Who Have the 30 Largest Unsecured Claims and Are Not Insiders (Official Form 204)
- ☒ Other document that requires a declaration Consolidated Corporate Ownership Statement and List of Equity Holders.

I declare under penalty of perjury that the foregoing is true and correct.

Executed on September 28, 2025
MM/DD/YYYY

X */s/ Charles M. Moore*
Signature of individual signing on behalf of debtor

Charles M. Moore
Printed name

Chief Restructuring Officer
Position or relationship to debtor